

ARTICLE 19. NON-TENURE TRACK FACULTY (NTTF) REVIEW AND PROMOTION

Section 1. Reviews for Career NTTF will include: (1) regular reviews associated with contract renewal; and (2) promotion reviews. If a bargaining unit faculty member seeks promotion in a year when a contract review is due, only a single review must be completed. The decision on whether to promote and the decision on whether to renew, however, must be made independently.

Section 2. Policies and Procedures. The faculty in each department or unit that employs NTTF will develop written procedures and criteria for NTTF, which must comport with the general guidelines in Section 4 of this Article. Each department's or unit's promotion process will include a promotion review committee which should include tenure-track and tenured faculty and, where possible, NTTF at or above the rank sought by the candidate. Each policy will include a process for reviewing the performance of any adjuncts employed by the department or unit. Each policy will also address whether external reviewers will be included in the review and promotion process and how external reviews will be conducted. If reviewers external to the unit or university are included, they should be reviewers who can present a knowledgeable and objective evaluation of the candidate and his or her qualifications. External reviewers must be asked to base their evaluation and judgment on the criteria in use by the academic department or program.

The faculty in each department or unit will begin the process of developing a written policy setting forth the procedures and criteria for NTTF review and promotion, by first considering any input provided by the department or unit head, dean, vice president, Provost, or designee. The faculty will submit their recommended policy to the appropriate dean, unit head, or designee for review. The dean, unit head, or designee will document and discuss any revisions he or she makes to the policy with the faculty before submitting his or her recommended policy to Academic Affairs or the Vice President for Research, Innovation and Graduate Studies, as appropriate, who will have final authority to establish the policy for each department or unit. If the dean, unit head or Academic Affairs or the Vice President for Research, Innovation and Graduate Studies materially alters the faculty-recommended policy, he or she will provide a written explanation for the change(s) to the faculty in the department or unit. The department or unit head, dean, vice president, Provost, or designee may initiate changes to established policies by informing the appropriate faculty of the change being considered, thereby initiating the process described in this Section.

The procedures and criteria for review and promotion must be made available to bargaining unit faculty members upon request, and published on the Academic Affairs or Research and Innovation website and in the department or unit. If procedures or criteria change during the course of an NTTF bargaining unit member's employment, the bargaining unit faculty member may elect between current criteria and those in effect during the six years prior to the initiation of a given review or promotion process.

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Reviews Associated with Contract Renewal for Career NTTF

Section 3. Sections 3 through 5 apply to contract reviews for Career NTTF. Reviews for Career NTTF are for the purpose of determining if the NTTF member is meeting the standard of excellence appropriate to a major research university. They should be designed to help the NTTF bargaining unit members grow as scholars, researchers and educators, identify areas of strength, and identify areas that need improvement.

Section 4. While the details and structure of reviews are the responsibility of the University, reviews must follow these general guidelines:

- (a) Career NTTF must be reviewed in each contract period prior to consideration for renewal or once every three academic or fiscal years of employment, whichever is sooner. In the event a bargaining unit member has multiple contracts in a year, only one review per calendar year will be required. The review will consider the Career NTTF bargaining unit faculty member’s performance since the last review.
- (b) For instructional Career NTTF, student course evaluations will be offered for all courses with five or more students. The evaluation of teaching will include a review of evaluations for each course taught. Career NTTF bargaining unit members are expected to undergo at least one peer review of teaching per contract period ~~or once every three academic or fiscal years of employment, whichever is shorter.~~ The department or unit will identify the standards to be applied to these reviews and will establish a time frame for notification to the Career NTTF bargaining unit faculty member before a peer review is conducted.
- (c) Career NTTF in research appointments will be reviewed by established procedures to assess the quality of work performed and the outcomes of their contributions to the research program.
- (d) Librarians will be reviewed for demonstrated achievement in their professional roles in the Library.
- (e) To the extent applicable, the evaluation of scholarship, research, and creative activity will include an assessment of work quality, impact on the field nationally and internationally, and overall contribution to the discipline or program.
- (f) The review process will include an opportunity for the Career NTTF bargaining unit faculty member to discuss his or her efforts and performance with an appropriate supervisor at least once during each contract period.
- (g) As part of each contract review, a Career NTTF will have an opportunity

1 to submit a personal statement containing information relevant to his or
 2 her performance of assigned duties and responsibilities.

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 4 (h) In evaluating the performance of required professional development activities,
 5 the review will consider the availability of professional development funds,
 6 opportunities for professional development, and the Career NTTF bargaining
 7 unit faculty member's efforts to secure funding.

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 9 (i) Career NTTF bargaining unit faculty members will be evaluated only by
 10 the criteria approved and made available to the faculty member.

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 12 **Promotion Reviews for Career NTTF**

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 14 **Section 5. Eligibility for Promotion.** Career NTTF will be eligible for promotion after
 15 accumulating six years of service at or above .4 FTE ~~per year~~ **averaged over a six year**
 16 **period**, accrued at no greater than three terms per academic year for bargaining unit
 17 faculty on nine month contracts, and at four terms per year for bargaining unit faculty
 18 on 12-month contracts.

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 20 **Section 6. "Up or Out."** For all Career NTTF bargaining unit members ~~other than~~
 21 ~~librarians~~, promotion is elective and does not involve an "up or out" decision. Career
 22 NTTF who do not wish to be considered for promotion may continue employment at
 23 their current rank as long as eligible to do so under Article 16, Contracts. ~~Librarians~~
 24 ~~must undergo review for promotion to associate librarian at the first time they become~~
 25 ~~eligible. If promotion is denied, the librarian will receive a two year contract, and must~~
 26 ~~come up for promotion again in the second year. If promotion is denied a second time,~~
 27 ~~the librarian will receive a one year terminal appointment. Promotion from associate~~
 28 ~~librarian to senior librarian is elective.~~

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 30 **Section 7. Accelerated Review.** An accelerated promotion review may occur in
 31 particularly meritorious cases as determined by the Provost or designee in
 32 consultation with the appropriate vice president, dean, department or unit head, and
 33 affected bargaining unit faculty member.

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 35 **Section 8. Credit for Prior Service.** When credit for prior service is agreed upon,
 36 the terms of hire will state the number of years of credit granted and the earliest date
 37 for promotion eligibility. Teaching, scholarship, research, and creative activity
 38 completed by the bargaining unit faculty member during the period of prior service
 39 will receive full consideration during the promotion process if the bargaining unit
 40 member elects the earliest date for promotion review. Should a bargaining unit
 41 member who received credit for prior service at the time of hire choose to delay the
 42 review until completing the required six years at the University of Oregon, teaching,
 43 scholarship, research, and creative activity completed prior to arrival at the
 44 university will be of secondary consideration during the promotion process. Should
 45 the bargaining unit faculty member choose to use some, but not all of the credit for
 46 prior service, the focus of the review of teaching, scholarship, research, and creative

1 activity will adjust appropriately so that, for example, four years at the University of
 2 Oregon would mean that at most two years of prior service will receive full
 3 consideration.

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 5 **Section 9. Joint Appointments.** A joint appointment is one appointment which spans
 6 two or more units. For NTTF bargaining unit members holding joint appointments, a
 7 memorandum will be completed at the time of hire or assignment specifying
 8 expectations for promotion review and identifying how the promotion process will be
 9 handled among the units. Such memorandum is not valid unless approved in writing
 10 by the bargaining unit faculty member and the Provost or designee.

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 12 **Section 10. Multiple Appointments.** A multiple appointment describes when a
 13 bargaining unit faculty member has separate appointments in two or more units. ~~For~~
 14 ~~NTTF bargaining unit members holding multiple appointments, a memorandum will be~~
 15 ~~completed at the time of hire or assignment specifying expectations for promotion~~
 16 ~~review and identifying how the promotion process will be handled among the units.~~
 17 ~~For the purposes of this article, multiple appointments are considered independent~~
 18 ~~appointments with separate and distinct promotion timelines, requirements, and~~
 19 ~~processes based on applicable unit policies and procedures.~~

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 21 **Promotion Process for Instructional Career NTTF ~~and Research Professors~~**

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 23 **Section 11. Initiating the Promotion Process.** Candidates wishing to be considered
 24 for promotion should notify the appropriate department or unit head in the year prior
 25 to the year when promotion is sought, and must provide the following:

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- 27 • **Curriculum vitae:** A comprehensive and current curriculum vitae that
 28 includes the bargaining unit faculty member’s current research, scholarly and
 29 creative activities and accomplishments, including publications, appointments,
 30 presentations, and similar activities and accomplishments.
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 32 • **Personal statement:** A ~~3~~2-6 page personal statement developed by the
 33 bargaining unit faculty member evaluating his or her performance measured
 34 against the applicable criteria for promotion. The personal statement should
 35 expressly address the subjects of teaching; scholarship, research and creative
 36 activity; and service contributions to the academic department, center or
 37 institute, school or college, university, profession, and the community. The
 38 statement ~~should~~ **may** also include discussion of contributions to institutional
 39 equity and inclusion.
 - 40
 41 • **Teaching portfolio (if applicable):** Representative examples of course syllabi
 42 or equivalent descriptions of course content and instructional expectations for
 43 courses taught by the bargaining unit faculty member, examples of student
 44 work and exams, and similar material.
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 46 • **Scholarship portfolio (if applicable):** A comprehensive portfolio of

1 scholarship, research and creative activity; and appropriate evidence of national
 2 or international recognition or impact.

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- 4 • **Service portfolio (if applicable):** Evidence of the bargaining unit faculty
 5 member’s service contributions to his or her academic department, center or
 6 institute, school or college, university, profession, and the community, such as
 7 op ed pieces, white papers authored or co-authored by the faculty member,
 8 commendations, awards, or letters of appreciation. The portfolio may also
 9 include a short narrative elaborating on the faculty member’s unique service
 10 experiences or obligations.
- 11
- 12 • **Professional activities portfolio (if applicable):** A comprehensive portfolio
 13 of professional or consulting activities related to his or her discipline.
- 14
- 15 • **External reviewers (if applicable):** A list of qualified outside
 16 reviewers provided by the bargaining unit faculty member.
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18 **Section 12. Waiver of Access to Materials.** Bargaining unit faculty members may
 19 choose to waive in advance in writing their access to see any or all of the evaluative
 20 materials (see Article 8, Personnel Files). Such waivers, however, shall not preclude the
 21 use of redacted versions of these documents in a denial review process. The redacted
 22 versions are intended to protect the identity of the reviewer. If redactions are
 23 insufficient to do so, the University may prepare a suitable summary. A waiver will be
 24 included in the promotion file.

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26 **Section 13. Notice of Meetings.** A bargaining unit faculty member will receive at least
 27 three days’ notice of any meeting or hearing which the member is invited or required to
 28 attend, with a dean or the Provost or designee regarding recommendations or decisions
 29 on promotion. The bargaining unit faculty member may have a colleague or Union
 30 representative present at the meeting as an observer.

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32 **Section 14. Evaluation file.** The promotion review file should generally include
 33 the following information:

- 34
- 35 • Statement of duties and responsibilities
- 36 • Curriculum vitae
- 37 • Conditions of appointment
- 38 • Criteria for promotion
- 39 • Personal statement
- 40 • Supervisors’ letters of evaluation
- 41 • Professional activities portfolio (if applicable)
- 42 • Teaching portfolio (if applicable)
- 43 • Scholarship portfolio (if applicable)
- 44 • Service portfolio (if applicable)
- 45 • External reviews (if applicable)

- 1 • Department or unit committee recommendation
- 2 • Department, unit, center or institute head’s recommendation (if applicable)
- 3 • Vice president’s, dean’s or director’s recommendation
- 4 • Waiver of access to materials (if applicable)

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6 **Section 15. Review by Department or Unit.** Following the department’s or unit’s
7 review and evaluation of the promotion file, the department or unit head will prepare
8 a report on the merits of the promotion case. The report will include the department
9 or unit-level promotion committee report and recommendation and a voting summary,
10 and the department or unit head’s own independent recommendation. The file will
11 then be sent to the appropriate vice president, dean or director for review.

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13 **Section 16. Review by Vice President, Dean or Director.** The vice president, dean,
14 or director, as appropriate, will review the file, and may consult with appropriate
15 persons and may ask for and document additional non-confidential information. Once
16 the vice president, dean, or director deems the file complete, he or she will prepare a
17 separate report and recommendation. The vice president, dean, or director will share
18 his or her report and recommendation with the candidate and allow him or her 10 days
19 from the date of receipt of the report to provide responsive material or information,
20 which shall be included in the evaluation file. The vice president, dean, or director
21 then will submit the complete evaluation file to the Provost or designee.

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23 **Section 17. Review by the Provost or Designee.** The Provost or designee will review
24 the file, with input from Academic Affairs and the Office of the Vice President for
25 Research and Innovation, as appropriate, and decide whether to grant or deny
26 promotion. The candidate will be notified of the decision in writing.

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28 **Section 18. Assumption of New Rank.** Successful candidates for promotion will
29 assume their new rank beginning with the next academic or fiscal year or the nearest
30 next term of employment should their contract not begin with fall term.

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33 **Promotion Process for Research Assistant and Research Associates Series**

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35 **Section 19. Initiating the Promotion Process for faculty in the research assistant**
36 **and research associates ranks.** Candidates wishing to be considered for promotion
37 should notify the appropriate department or unit head by in the year prior to the year
38 when promotion is sought, and must provide the following:

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40 • **Curriculum vitae or resume:** A comprehensive and current curriculum vitae
41 or resume that includes the bargaining unit faculty member’s current research,
42 scholarly and creative activities and accomplishments, including publications,
43 appointments, presentations, and similar activities and accomplishments.
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45 • **Personal statement:** A 2-6 page personal statement developed by the
46 bargaining unit faculty member evaluating his or her performance measured

1 against the applicable criteria for promotion. The personal statement should
 2 expressly address his or her impact and contribution to research excellence
 3 relative to their job duties. **This statement may also include discussion of**
 4 **contributions to institutional equity and inclusion.**

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- 6 • **Scholarship portfolio (if applicable):** A comprehensive portfolio of
 7 scholarship, research and creative activity; and appropriate evidence of national
 8 or international recognition or impact.
- 9
- 10 • **Service portfolio (if applicable):** Evidence of the bargaining unit faculty
 11 member’s service contributions to his or her academic department, center or
 12 institute, school or college, university, profession, and the community, such as
 13 op ed pieces, white papers authored or co-authored by the faculty member,
 14 commendations, awards, or letters of appreciation. The portfolio may also
 15 include a short narrative elaborating on the faculty member’s unique service
 16 experiences or obligations.
- 17
- 18 • **Professional activities portfolio (if applicable):** A comprehensive portfolio
 19 of professional or consulting activities related to his or her discipline.
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- 21 • **List of reviewers (if applicable):** A list of qualified outside or internal
 22 reviewers provided by the bargaining unit faculty member. Normally,
 23 external reviews are not expected for those in the research assistant
 24 ranks.

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27 **Section 20. Waiver of Access to Materials.** Bargaining unit faculty members may
 28 choose to waive in advance in writing their access to see any or all of the evaluative
 29 materials (see Article 8, Personnel Files). Such waivers, however, shall not preclude the
 30 use of redacted versions of these documents in a denial review process. The redacted
 31 versions are intended to protect the identity of the reviewer. If redactions are
 32 insufficient to do so, the University may prepare a suitable summary. A waiver will be
 33 included in the promotion file.

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35 **Section 21. Notice of Meetings.** A bargaining unit faculty member will receive at least
 36 three days’ notice of any meeting or hearing which the member is invited or required to
 37 attend, with a dean or the Provost or designee regarding recommendations or decisions
 38 on promotion. The bargaining unit faculty member may have a colleague or Union
 39 representative present at the meeting as an observer.

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41 **Section 22. Evaluation file.** The promotion review file should generally include
 42 the following information:

- 43
- 44 • Statement of duties and responsibilities
- 45 • Curriculum vitae
- 46 • Conditions of appointment (i.e. copy of a current contract)

- 1 • Criteria for promotion
- 2 • Personal statement
- 3 • Supervisors' letters of evaluation
- 4 • Professional Activities Portfolio (if applicable)
- 5 • Scholarship Portfolio (if applicable)
- 6 • Service Portfolio (if applicable)
- 7 • External reviews (if applicable)
- 8 • Department, unit, center or institute head's recommendation
- 9 • Vice president's, dean's or director's recommendation
- 10 • Waiver of access to materials (if applicable)

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12 **Section 23. Review by Department Head or Unit Director or Manager.** The
13 department or unit head will prepare a recommendation and an explanation of the
14 merits of the promotion case. The file will then be sent to the appropriate vice
15 president or dean for review. In the event that the head/director/manager is the
16 faculty member's supervisor the supervisor letter of evaluation and the unit head
17 review may be combined into a single recommendation.

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19 **Section 24. Review by Vice President, Dean or Director.** The vice president or dean,
20 as appropriate, will review the file, and may consult with appropriate persons and may
21 ask for and document additional non-confidential information. Once the vice president
22 or dean deems the file complete, he or she will prepare a separate memorandum with a
23 recommendation. The vice president or dean will share his or her memorandum and
24 recommendation with the candidate and allow him or her 10 days from the date of
25 receipt of the report to provide responsive material or information, which shall be
26 included in the evaluation file. The vice president or dean director then will submit the
27 complete evaluation file to the Provost or designee.

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29 **Section 25. Review by the Provost or Designee.** The Provost or designee will review
30 the file, with input from Academic Affairs and the Office of the Vice President for
31 Research and Innovation, as appropriate, and decide whether to grant or deny
32 promotion. The candidate will be notified of the decision in writing.

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34 **Section 26. Assumption of New Rank.** Successful candidates for promotion will
35 assume their new rank beginning with the fiscal year or with the next contract renewal
36 after notification by the Provost of their promotion, whichever comes first.

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38 **Reapplication, Appeals, and Withdrawal**

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40 **Section 27. Reapplication for Promotion.** An unsuccessful candidate for promotion
41 may continue employment at his or her current rank as long as eligible to do so under
42 this Agreement NTTF bargaining unit members who are denied promotion may reapply
43 for promotion after having been employed by the university for an additional three
44 years at
45 an average of .4 FTE or greater, accrued at no greater than three terms per academic

1 year.

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3 **Section 28. Appeal of Promotion Denial.** Faculty who are denied promotion may
4 appeal the decision through the procedures in Article 21, Tenure and Promotion Denial
5 Appeal.

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7 **Section 29. Withdrawal of Application.** A candidate may withdraw an application
8 for promotion in writing to the Provost and the dean at any time before the Provost's
9 decision.